



UNIVERSITY OF PRISHTINA "HASAN PRISHTINA"
FACULTY OF ARCHITECTURE

SPFA action plan 2024-2028

Prishtina, April 2024

1. EXECUTIVE OVERVIEW

Following the SPFA 2024-2028, respectively, the strategic objectives and specific objectives, following the indicators and target values, the Action Plan for the period 2024-2028 is presented in tabular form. The Action Plan will continue to be improved with input from stakeholders within and outside the faculty, approved by the university, to be as concrete as possible in undertaking the necessary actions to achieve the strategic objectives and specific objectives. The Action Plan also contains the approximate financial cost of each action.

Strategic Objective 1 – Academic Excellence and Innovation							
Specific objective 1.1 – Encouraging excellence in teaching with new methods							
Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
1.1.1	Develop specialized courses for teaching staff new teaching techniques and methods per the Strategy and Regulations of UP.	long term	5,000.00	UP, GRANTS	FA, UP	UP and Specialized organizations	Creation of curriculum and syllabi within the SER for MSc 300 ECTS and MSc 120 ECTS, in which courses can be in person or online and organized by the faculty or other specialized organizations, as an integrated module in SEMS or the third module of excellence in teaching.
1.1.2	Encouraging the academic staff to a more active and practical approach to learning through the development of teaching activities based on projects and	long term	10,000.00	UP, GRANTS	FA, UP	UP, Specialized organizations,	Creating academic conditions at IRAU and CILT can include practical projects, group activities, learning STUDIO, or

	practical/laboratory work in accordance with the Strategy and Regulations of UP.					partner institutions	the construction of new products.
1.1.3	Ensuring that students have access to the latest technologies and tools to learn and practice learning, in accordance with the UP Strategy and Regulations.	long term	60,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Equipping the classrooms with the digital/IT learning system.
1.1.4	Creating an innovative culture in teaching through competition and the sharing of good practices among teachers, following the Strategy and Regulations of UP.	long term	0.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Development of curriculum and syllabi within the framework of SER for MSc 300 ECTS and MSc 120 ECTS, in which case training, workshops, or specialized communities of pedagogues are foreseen. Identifying and promoting successful teachers who use effective teaching methodologies in the faculty. Creation of discussion platforms on the internet.
1.1.5	The establishment of programs and scholarships for teachers and students to study and practice new and successful teaching methodologies and methods, referred to international levels and per the Strategy and Regulations of UP.	long term	8,000.00	UP, GRANTS	FA, UP	UP	Scholarships will be provided with the merit system established within the faculty SER and according to UP regulations.

Specific objective 1.2 – Review and advancement of study programs

Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
1.2.1	Designing effective curricula that include continuous assessment.	long term	0.00	UP	FA, UP	UP	<p>Development of curriculum and syllabi within the framework of SER for MSc 300 ECTS and MSc 120 ECTS.</p> <p>Establishing a system/model for continuous quality improvement, including regular curriculum reviews, teaching methods, and learning outcomes.</p> <p>Identifying any defects in the study program to increase the efficiency of the curriculum in general.</p>
1.2.2	Creation of new study programs (PhD, MSc integrated with BSc, and MSc).	long term	0.00	UP	FA, UP	UP, Partner institutions	The creation of SER for MSc 300 ECTS and three MSc 120 ECTS, as well as new study programs, reflect the latest developments and demands of the free labor market in architecture and urbanism.
1.2.3	Analysis of the need for a free labor market and promotion of cooperation with the industry	long term	0.00	UP	FA, UP		Identification of contacts and researchers for the needs of the free labor market

1.2.4	Consult with students and teachers and monitor student performance.	long term	0.00	UP	FA, UP	UP	Development and implementation of SEMS protocols for monitoring student performance
1.2.5	Promotion of study programs to increase awareness and interest of students and employers.	long term	0.00	UP	FA, UP	UP, Partner institutions	Contact with local and international institutions; conducting the graduate survey
Specific objective 1.3 – Evaluation of study programs according to institutional standards							
Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
1.3.1	Identification of assessment standards for internal quality assurance based on UP and FA indicators.	long term	0.00	UP	FA, UP	UP	The number of study programs with a quality assessment mechanism per international and local standards applied within the university.
1.3.2	Development of evaluation plans, referring to UP plans that will derive FA plans.	long term	0.00	UP	FA, UP	UP	Establishing the continuous revision of the teaching programs and, consequently, the SER assessment plans of the faculty.
1.3.3	Conducting regular evaluation and monitoring through UP mechanisms.	long term	0.00	UP	FA, UP	UP	Number of study programs based on local priorities and university strategy.

1.3.4	Data analysis and interpretation through UP mechanisms.	long term	0.00	UP	FA, UP	UP	The number of surveys and reports carried out.
1.3.5	Performance improvement.	long term	0.00	UP	FA, UP	UP	Realized active teaching and learning methods towards advancement and academic innovation in the faculty.
Specific objective 1.4 – Encouraging student involvement and engagement							
Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
1.4.1	Promoting and providing opportunities for students to be involved in scientific research.	long term	0.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Providing quality services to students, such as academic and career advising, mentoring programs, extracurricular activities, and employment opportunities after graduation.
1.4.2	Involvement of students in quality assurance.	long term	0.00	UP	FA, UP	UP	Formal reporting by students about representation in all quality assurance activities.
1.4.3	Improving services for students.	long term	10,000.00	UP, GRANTS	FA, UP	UP	Providing quality services to students, such as academic and career advising, mentoring programs, extracurricular activities, and employment opportunities after graduation.

1.4.4	Creating interest clubs that can help foster engagement, create connections with students, and organize social and cultural activities.	Long term	10,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Create interest clubs related to their passions and hobbies, such as sports clubs, culture clubs, literature clubs, etc. Organizing various events, such as concerts, field trips, cultural festivals, etc., can help connect students and encourage their involvement in the community.
1.4.5	Enabling voluntary work can help increase social sensitivity and develop various skills.	long term	0.00	UP	FA, UP	UP, specialized organizations, Partner institutions	Open calls for students to participate in volunteer work in the community and various research and professional projects.

Specific objective 1.5 – Assessment and monitoring of academic performance

Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
1.5.1	Creation of effective evaluation systems, referring to UP regulations and standards.	long term	0.00	UP	FA, UP		Annual reporting, including regular evaluations by students and teachers, project evaluations, and evaluations of scientific and professional research work.
1.5.2	Promotion of academic integrity.	long term	0.00	UP	FA, UP		Establishing regulations and guidelines regarding plagiarism and misuse of

							resources. This may include organizing workshops and training for students and academic staff.
1.5.3	Recognizing and rewarding excellence in teaching and research.	long term	4,000.00	UP	FA, UP	UP, specialized organizations, Partner institutions	Awarding prizes and scholarships to academic staff who have achieved success in teaching and research, as well as their promotion in the media and social networks
1.5.4	Investment in infrastructure and resources through UP.	long term	Including other activities	UP	FA, UP	UP, specialized organizations, Partner institutions	Investments in libraries, laboratories, and advanced technological tools that help improve teaching and research
1.5.5	Focus on specialized and standardized programs for fields of study.	long term	Including other activities	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Establish specialized programs and invest in specific areas of research and teaching to ensure that students have access to specialized teaching that incorporates the latest innovation and development in their field of study.

Strategic Objective 2 – Research-scientific activity and Service for society and the country

Specific objective 2.1 – Growth of new participants for the advancement of technology and innovation

Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
2.1.1	Create joint scientific research groups with other international universities to create platforms for applying to European programs/grants.	long term	8,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Increasing information about the possibility of areas of cooperation in terms of scientific research to create working groups for application in international programs/projects.
2.1.2	Linking scientific results to the economy and direct application to industry as well as their patenting.	long term	4,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Better connection of higher education with the free labor market through harmonization of study programs, increased opportunities for practical work of students, cooperation with enterprises, and increased interdisciplinary programs and STEM programs.
2.1.3	Developing the conditions for scientific research by improving the existing infrastructure with a focus on laboratories and monitoring spaces to achieve equivalence goals with other universities.	long term	Including other activities	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Increasing the conditions for scientific research and professional projects that improve the existing infrastructure. The number of requests for scientific research and professional projects.
2.1.4	Tendency to create joint Ph. D.s according to agreements with other international universities	long term	Including other activities	UP, GRANTS	FA, UP	UP, specialized organizations,	Implementation of international agreements with sister or interdisciplinary faculties to fulfill the demand

	and targeting double PhD degrees.					Partner institutions	for joint degrees (double degrees), for example, in different fields within the university or in cooperation with international universities. Agreements made at the request of academic units for PhD.
2.1.5	Increasing cooperation with the requirements of the free labor market at the national and international level through the adaptation of existing study programs and trends for new programs per the requirements of the free labor market.	long term	Including other activities	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	International companies have requested the possibility of creating an innovative laboratory and technology center within the framework of exciting or new programs/curricula. Agreements are carried out according to the demand of the free labor market.

Specific objective 2.2 – Increasing the number of participants with advanced qualifications for scientific research

Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
2.2.1	Data on the interest in the development of specific areas, such as requests from the FA and the local economy and mediated by the UP	long term	4,000.00	UP, GRANTS	FA, UP	UP, Specialized organizations, Partner institutions	Creation of specific fields with direct and remote contacts involving academic staff and participants of the free labor market.

							List of requirements according to specialist fields in architecture and urbanism.
2.2.2	The base of the working groups is the disposition to achieve the objectives in the respective fields.	long term	8,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Create working groups and organizations for relevant fields in architecture and urbanism. List of groups
2.2.3	Organization of joint tables with stakeholders	long term	20,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Organization of seminars, symposiums, conferences, etc., to identify the problems posed by the working groups. The number of organizing symposia, conferences, exhibitions. The future of holding the IPAU annual international conference, which is an open conference in odd years and a Thematic Conference in even years.
2.2.4	Creation of groups of narrow fields with orientations/specializations towards advancements to achieve the desired goal.	long term	10,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	The use of achievements from external experience and the possibility of applying it to us. Number of Working Groups for Cooperation
2.2.5	Organization of focused workshops by local and external	long term	4,000.00	UP, GRANTS	FA, UP	UP,	Creation of joint groups from academia and the labor

	faculties and advisory bodies of sister units.					specialized organizations, Partner institutions	market and specific specifics for each field. Number of workshops organized.
Specific objective 2.3 – Creation of groups with local and international participants							
Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
2.3.1	Identification of the country's economy and industry requirements and alignment with updating study programs.	long term	4,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Addressing the demands of the free labor market and the needs that can be met by the faculty's academic staff, i.e., the university. List and record of requests.
2.3.2	Creation of focus groups from the economy led by FA staff, utilizing IRAU and FA CILT.	long term	4,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Increasing the performance of innovative centers with necessary equipment and infrastructure. Number of working groups for implementation.
2.3.3	Formation of groups, including international MSc and PhD students, in preparing projects, prototypes, and models/simulations.	long term	4,000.00	UP, GRANTS	FA, UP	UP, organizations, Partner institutions	Organization and orientation of groups towards specific areas for realizing models and prototypes. Involvement of students in groups

2.3.4	The achievements of research projects should be published in indexed journals with a scientific target.	long term	12,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Increasing the number of publications in international journals. Number of publications (minimum three publications)
2.3.5	Implementation of output results and the need for updates and adaptations after application.	long term	20,000.00	UP, GRANTS	FA, UP	UP, specialized organizations, Partner institutions	Comparability of faculty results with international peer faculties. Depending on the results.

Specific objective 2.4 – Advancement of the Institute for Research in Architecture and Urbanism (IRAU)

Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
2.4.1	Realizing requirements and deadlines for application in international projects based on analyzing opportunities in projects related to the specialist fields of architecture and urbanism.	long term	4,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Identification of the number of projects for application in areas of common interest. Number of projects.
2.4.2	Contact the people of the project office of international sister faculties for participation in joint consultations.	long term	8,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Identify leading personnel from faculties/universities participating in the consortium.

2.4.3	Follow-up of deadlines for completion of documentation by the FA in cooperation with the project office within the UP.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Permanent monitoring of projects with certain phases. Identifying timelines.
2.4.4	Benefits of knowledge and experiences from similar applications with international sister faculties.	long term	12, 000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Number of successful applications to programs offered by donors. Number of applications for specific projects.
2.4.5	Creating a sustainable budget from business revenues, other local and international institutions, and public-private institutions.	long term	8,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Number of successful applications in programs offered by donors. Number of applications for specific projects.
Specific objective 2.5 – Creation of the Center for Innovation, Laboratory and Technology (CILT)							
Planned actions		Implementa tion deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
2.5.1	Research of market requirements and adaptation to the existing infrastructure for IRAU and CILT.	long term	4,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	The formation of contemporary start-ups requires the involvement of academic staff, alumni students, and participants from local and international industries. The number of start-ups.

2.5.2	Create new spaces for IRAU and CILT and the specialized fields of architecture and urbanism.	long term	700,000.00 (Annex 1 and Annex 2)	UP, GRANTS	FA, UP	UP, Partner institutions	Provision of faculty spaces and access to stakeholders for developing their innovative ideas, involving students and faculty staff according to the specifications required. Construction of Annex 1 and Annex 2.
2.5.3	Invitation and provision of spaces for companies to develop products within the framework of IRAU and CILT.	long term	Including other activities	UP, GRANTS	FA, UP	UP, Partner institutions	The list of companies for cooperation and agreements within FA, IRAU, and/or CILT, as well as the possibility of access to other university centers. Number of companies.
2.5.4	Realization of collaborations in the growth of new buildings and infrastructure for innovative approaches.	long term	Including other activities	UP, GRANTS	FA, UP	UP, Partner institutions	Agreements signed in the technological park development dispute. The number of agreements.
2.5.5	Creating a sustainable budget from business revenues, other local and international institutions, and public-private institutions.	long term	Including other activities	UP, GRANTS	FA, UP	UP, Partner institutions	Forming working groups that raise funds from donor projects to invest in equipment contributes to the development of innovative ideas. Realized funds.

Strategic Objective 3 – Student Success and Support

Specific objective 3.1 – Review of the number of students in study programs

Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
3.1.1	Targeted publicity and recruitment strategies following the UP Strategy and Regulations.	long term	20,000.00	UP, GRANTS	FA, UP	UP	The Commission for Marketing with the Public was created to create advertising videos and informative brochures, promote them through digital marketing channels, and publish information on the FA's official website and in various media.
3.1.2	Providing competitive scholarships and financial aid packages, following the Strategy and Regulations of UP.	long term	8,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	The university and faculty offer scholarships for international students, as well as financial assistance from other local or international institutions, such as MEST, the Ministry of Foreign Affairs, embassies, etc.
3.1.3	Offering courses and academic programs in foreign languages/joint degrees and double degrees by the UP Strategy and Regulations.	long term	12,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Create new programs and assist/training about their design. The number of academic courses and programs.
3.1.4	Development of a functional database for UP's internationalization services.	long term	4,000.00	UP, GRANTS	FA, UP	UP	Appropriate data management software or add-ons to existing SEMS software

3.1.5	Creation of partnerships with international agencies and institutions through UP.	long term	0.00	UP, GRANTS	FA, UP	UP	Membership in international networks and awareness of the increase in the number of MoUs with sister faculties. Realization/implementation and monitoring of the MoU.
Specific objective 3.2 – Mobility of high-performing students							
Planned actions		Implementa tion deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
3.2.1	Increasing partnerships with leading international universities and research institutions.	long term	8,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	The database with study/research opportunities abroad will be created and presented on the web, as well as calls distributed to academic staff. The International Week is organized annually, and studies in architecture and urbanism are promoted at the partner universities.
3.2.2	Encouraging and supporting academic staff for joint projects to obtain international funds that support mobility programs.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Regulations for the mobility of students, academic, and administrative staff.
3.2.3	Development of FA capacities for internationalization and development of projects.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Promotion and encouragement of application in exchange programs.

							Training of academic staff for applications from ZMJ/ Application manual.
3.2.4	Diaspora involvement in research and mobility programs.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Promotion and encouragement of application in exchange programs. Staff training for applications from ZMJ, manuals for application.
3.2.5	Encouraging and supporting students and academic staff for joint publications from student mobility.	long term	12,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Promotion and encouragement of academic staff and students for joint publications by student organizations.
Specific objective 3.3 – Provision of information technology							
Planned actions		Implementa tion deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
3.3.1	Completing the potential of IT from the funds of ICAU and CILT.	long term	0.00		FA, UP	UP, Partner institutions	Created the Working Group, established and filled with academic staff with appropriate competence to lead the digital transformation required in ICAU and CILT.
3.3.2	Re-design and re-structure the digital platform (web page, social media, etc.).	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	The IT office is restructured to have the capacity and processes to maintain systems according to appropriate IT standards.

3.3.3	Promotion of achievements and international rankings of digital and social media platforms.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	The IT office is restructured to have the capacity and processes to maintain systems according to appropriate IT standards.
3.3.4	IRAU provides income from research-scientific and academic projects.	long term	4,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Development and implementation of new administrative processes and regulations.
3.3.5	Ensuring income from research-scientific and academic projects by CILT.	long term	4,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Development and implementation of new administrative processes and regulations.
Specific objective 3.4 – Organization of intercultural events for students							
Planned actions		Implementa tion deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
3.4.1	Creation and operationalization of the international corner led by UP to promote international study programs and vice versa.	long term	10,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Realization of international corners in each unit, where various activities that promote intercultural competence are developed (films, debates, extracurricular activities, etc.), distribution of calls via info terminals/monitors, brochures, etc.
3.4.2	Organization of international cultural events.	long term	20,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	The faculty calendar of activities harmonizes with the university's # openUP,

							including a series of lectures, cinema, theater, debates, discussion panels, social life, etc.
3.4.3	Innovation in the organization and content of the UVP and the international UP week, including the FA.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Encouraging and promoting the academic staff to participate in UVPs with the theme of time in architecture and urbanism.
3.4.4	Integrating global issues and perspectives into the curriculum.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Building the Committee for Curriculum Development. Publication of calls, training of academic staff, acknowledgment of beneficiaries, application manuals, etc. Number of projects.

Strategic Objective 4 – Local and international engagement and outreach

Specific objective 4.1 – Increasing cooperation with international academic institutions

Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
4.1.1	Creation of FA collaborations with international academic institutions following the Strategic Plan and Regulations of UP	long term	10,000.00	UP	FA, UP	UP, Partner institutions	Agreements signed in the context of the development of academic programs, scientific research projects, and professional projects - donors for investments in infrastructure, which

							contribute to developing innovative ideas in architecture and urbanism. The number of agreements.
4.1.2	Improving administrative processes to facilitate the process of organizing networking meetings.	long term	4,000.00	UP	FA, UP	UP, Partner institutions	Increasing the number of administrative staff within the FA will ensure the smooth running of networking with existing and new partnerships. Number of staff and networking meetings.
4.1.3	Developing partnerships with international faculties in architecture and urbanism through exchange programs and scholarships.	long term	0.00	UP	FA, UP	UP, Partner institutions	Promotion and encouragement of application in exchange programs. Staff training for applications from ZMJ, manuals for application.
4.1.4	Increasing the participation of academic staff in international scientific conferences.	long term	15,000.00	UP	FA, UP	UP, Partner institutions	Creating partnerships with credible institutions through academic staff, alumni, students, and joint conference or workshop participants. Number of participations.
4.1.5	Revision and adaptation of the Strategic Plan of the Faculty of Architecture (SPFA) 2024-2028 with the Strategic Plan of the University of Prishtina 2023-2025 for increasing cooperation with international academic institutions	long term	0.00	UP	FA, UP	UP, Partner institutions	Commission established and operationalized for the review and adaptation of the Strategic Plan of the Faculty of Architecture with the Strategic Plan of the University of Prishtina for cooperation with

							international academic institutions.
Specific objective 4.2 – Increasing cooperation with local institutions							
Planned actions		Implementa tion deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
4.2.1	Creation of FA collaborations with local institutions following the Strategic Plan and Regulations of the UP	long term	0.00	UP	FA, UP	UP, Partner institutions	The best connection of higher education with local institutions is the free labor market, which increases opportunities for students' practical work and innovative projects in architecture and urbanism.
4.2.2	Improving administrative processes to facilitate meetings with local institutions	long term	0.00	UP	FA, UP	UP	Increasing the number of administrative staff within the FA for the process and successful networking with existing and new partnerships with local institutions Number of staff and meetings
4.2.3	Implementation and transparent monitoring of cooperation with local institutions	long term	0.00	UP	FA, UP	UP, Partner institutions	Commission established and operationalized for implementation and transparent monitoring of cooperation with local institutions
4.2.4	Increasing the participation of local institutions in IPAU	long term	0.00	UP	FA, UP	UP,	Implementation of agreements with local

						Partner institutions	institutions to participate in IPAU
4.2.5	Revision of the curriculum for the practical work of students within the framework of cooperation with local institutions	long term	0.00	UP	FA, UP	UP, Partner institutions	Create a system/model for the continuous improvement of study programs and curriculum, teaching methods, and learning results through students' practical work within the framework of cooperation with local institutions.
Specific objective 4.3 – Participation in local and international scientific forums							
Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
4.3.1	Create joint scientific research groups with other international universities to create platforms for application in European programs/grants (such as <i>Horizon Europe</i> , etc.)	long term	0.00	UP	FA, UP	UP, Partner institutions	Commissions established and operationalized for application in European programs/grants
4.3.2	Tendency to create joint PhDs according to agreements with other international universities and targeting a double PhD degree in the field of FA	long term	0.00	UP	FA, UP	UP, Partner institutions	Implement international agreements with the faculties of architecture or interdisciplinary fields to fulfill the demand for joint degrees (double degrees), for example, the different fields within the UP and cooperation with international universities.

4.3.3	Linking scientific results and professional practices to economics and direct application to industry	long term	0.00	UP, Grant	FA, UP	UP, Partner institutions	This may include scientific research projects, hands-on activities, group activities, or the construction of new products that benefit the economy and industry. Number of application projects/products
4.3.4	Carrying out scientific research by improving the existing infrastructure, focusing on laboratories and follow-up spaces to achieve equivalence goals with other sister faculties.	long term	Included in other activities	UP, GRANTS	FA, UP	UP, Partner institutions	Advancement and full functionalization of IRAU and CILT for researchers from the ranks of teachers, scientific researchers, alumni students, etc., including all the information about the necessary resources, such as books, online materials, laboratories, technological tools, etc., to be able to provide equivalence with other sister faculties.
4.3.5	Increasing cooperation with the requirements of the free labor market at the local and international level through the adaptation of existing study programs and trends for new study programs following the requirements of the free labor market.	long term	8,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Providing and adapting the necessary resources, such as books, online materials, laboratories, technological tools, etc., so that effective teaching and assessment can be offered to adjust and adapt existing and new PS following the free market requirements. Work.

Specific objective 4.4 – Promotion of mutual materials at the academic and practical level

Planned actions		Implementa tion deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
4.4.1	Creating a comprehensive brand and marketing strategy to promote the academic and institutional identity to build long-term relationships with students, academic staff, donors, and the community in general, as well as architects and urban planners.	long term	12,000.00	UP	FA, UP	UP	The Commission for Marketing with the Public, the creation of advertising videos and informative brochures, their promotion through digital marketing channels, and the publication of information on the official faculty website and in various media.
4.4.2	Recruitment of a public relations officer to promote materials.	long term	25,000.00	UP, GRANTS	FA, UP	UP	In the official's absence, the academic staff coordinates with the Commission on marketing to the public.
4.4.3	Redesign and restructure the digital platform (website, social media, etc.).	long term	10,000.00	UP, GRANTS	FA, UP	UP	Implement the redesign and restructuring of the digital platform through the Commission for marketing with the public in coordination with the UP and FA IT officer.
4.4.4	Create a medium-term plan for the publication/disseminating study programs to plan professional practice.	long term	8,000.00	UP, GRANTS	FA, UP	UP	Implementation of the functional database for information services to announce professional practice opportunities.

4.4.5	Promotion of the study program to increase the awareness and interest of students and employers.	long term	4,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	The creation of the Commission for the Promotion of Study programs and in coordination with the Commission of Marketing with the public to realize advertising videos and informative brochures, their promotion through digital marketing channels, and the publication of information on the official website of the faculty and in various media.
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Specific objective 4.5 – Promotion of academic integrity

Planned actions		Implementa tion deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
4.5.1	Implement an efficient tracking and reporting system to monitor and analyze cases of academic misconduct (an easy-to-use and confidential reporting platform), and develop and promote clear safeguards guidelines for whistleblowers.	long term	0.00	UP	FA, UP	UP	The creation of the Ethics Commission within the FA to build an easy-to-use and confidential reporting platform, according to the guidelines at the UP level
4.5.2	Creation of targeted campaigns to raise awareness and prevent specific cases of academic misconduct (plagiarism, sexual and other harassment, cheating, etc.).	long term	0.00	UP	FA, UP	UP	Functionalization of the reporting platform within the Ethics Commission within the FA, according to the guidelines at the UP level

4.5.3	Create and distribute annual surveys to assess knowledge, compliance, and ethical climate within FA and UP.	long term	0.00	UP	FA, UP	UP	The FA will functionalize the Ethics Commission to conduct the annual survey, following the ethical climate of the UP.
4.5.4	Providing regular mandatory training for academic, administrative staff, and students, including developing attractive online educational resources such as courses and <i>online tutorials</i> to promote ethical behavior.	long term	0.00	UP, GRANTS	FA, UP	UP	An online interactive training program on ethical behavior following UP regulations is available.
4.5.5	Further empowerment of the Ethics Committee to investigate and resolve academic misconduct cases and create a dedicated team to assist whistleblowers throughout the reporting process following the PSUP.	long term	0.00	UP	FA, UP	UP	The Brena FA Ethics Commission and the UP Ethics Council conform.

Strategic Objective 5 – Infrastructure and Resources

Specific objective 5.1 – FA campus planning

	Planned actions	Implementa tion deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
5.1.1	Development and implementation of the standardized process for obtaining consent in the Municipality of Prishtina for the	long term	0.00	UP	FA, UP	UP	Creation of the Commission for the Development of Architectural Infrastructure within the FA campus.

	development of the architectural infrastructure of the FA campus, including the necessary procedures within the UP.						Obtaining consent from the Municipality of Prishtina. Consent of the Municipality of Prishtina.
5.1.2	The development of the design process of the conceptual project for the development of the architectural infrastructure of the FA campus, including the necessary procedures within the UP.	long term	60,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Architectural Infrastructure for the design of the conceptual project within the FA campus. Obtaining consent within the UP. Conceptual project.
5.1.3	The development of the drafting process of the main project for the development of the architectural infrastructure of the FA campus, including the necessary procedures within the UP.	long term	250,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	The Architectural Infrastructure Development Commission, led by UP, monitors the primary project within the FA campus. The main project.
5.1.4	The development of the implementation process of the architectural infrastructure development project of the FA campus, including the necessary procedures within the UP.	long term	150,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Architectural Infrastructure Development Commission for monitoring and implementing the implementation project within the FA campus led by UP. Implementation project.
5.1.5	The project will be implemented to develop the architectural infrastructure of FA, the realization of additional buildings Annex 1 and Annex 2 within the	long term	1,500,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Architectural Infrastructure to realize the implementing project within the FA campus to functionalize Annex 1 and Annex 2.

	FA campus, and the necessary procedures within UP.						Monitoring of the implementation project.
Specific objective 5.2 – Development of scientific, academic, and professional projects							
Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
5.2.1	The development and implementation of the standardized process for obtaining the permit for the functionalization of the ICAU, respectively, the initiation and functionalization of the CILT, and the necessary procedures within the UP.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Architectural Infrastructure for the realization of the implementing project within the FA campus to functionalize IRAU and CILT. Consent of UP.
5.2.2	The development of the design process for the interior project for IRAU and CILT of FA, including the necessary procedures within the UP.	long term	25,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Architectural Infrastructure for the design of the interior idea project for IRAU and CILT of FA, including the necessary procedures within the UP. Conceptual design of the entrance
5.2.3	Purchase, transport, and install equipment in the premises of IRAU and CILT, including the necessary procedures within the UP.	long term	300,000.00	UP, UP grants, GRANTS	FA, UP	UP, Partner institutions	Architectural Infrastructure monitors equipment purchase, transport, and installation on the premises of IRAU and CILT, including the necessary procedures within the UP. The main interior project

5.2.4	Obtaining the license for the activities in ICAU and CILT from the competent bodies, including the necessary procedures within the UP.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Architectural Infrastructure monitors equipment purchase, transport, and installation on the premises of IRAU and CILT, including the necessary procedures within the UP. Monitoring of the implementation of the interior project.
5.2.5	The growth of scientific and innovative research projects of FA.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Creation of scientific research projects and specialized programs to promote scientific, professional, and innovative research work in the general and specific fields of architecture and urbanism.
Specific objective 5.3 – Improvement and digitization of FA infrastructure							
Planned actions		Implementa tion deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
5.3.1	Develop a comprehensive fundraising strategy to identify FA IT needs, including donations, sponsorships, and public and private entities.	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Creation of the Commission for the Identification of Funds from the supporting institutions for FA, ICAU, and CILT.
5.3.2	Linking partnerships with industries and the private sector for joint research, innovative projects, and other initiatives	long term	0.00	UP, GRANTS	FA, UP	UP, Partner institutions	Functionalization of the Commission for the Identification of Funds from

	that generate income for IT and other equipment of IKAKU and CILT.						FA, IRAU, and CILT supporting institutions.
5.3.3	The development and implementation of the digital standard for learning determines the mandatory level of technology integration in classes, the development of programs and online content, and the use of technologies for learning in IRAU and CILT.	long term	50,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	FA IT is the best connection between FA IT and UP IT for raising the digital standard of higher education, scientific research, and professional and innovative work in FA, IRAU, and CILT.
5.3.4	Developing and offering courses, training programs, and other online educational products for licensing and sale to generate additional revenue for FA and, thus, for UP.	long term	10,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Create courses, training programs, and other educational products. Number of courses.
5.3.5	Launching a promotional and marketing program for FA application projects.	long term	4,000.00	UP, GRANTS	FA, UP	UP, Partner institutions	Functionalization of the Committee for Marketing with the Public for launching the promotional program and marketing the FA's active projects in various media.

Specific objective 5.4 – Promotion, management, and commercialization of academic property

	Planned actions	Implementa tion deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
5.4.1	Establishing and managing the Intellectual Property Office	long term	0.00	UP	FA, UP	UP,	Creation of the Intellectual Property Committee within

	within the university with trained personnel for policy development, regular review, and evaluation of research results to identify potential intellectual property assets.					Partner institutions	the faculty to develop policies and regularly review and evaluate research results to identify potential intellectual property assets.
5.4.2	Following the proper protection of assets and intellectual property, including the registration of projects, brands, copyright protection, etc., the provision of training and resources for the FA community within the UP for the protection and management of intellectual property.	long term	0.00	UP	FA, UP	UP, Partner institutions	Functionalization of the Intellectual Property Commission within the FA to review training and resources for the faculty community within the university on the protection and management of intellectual property. Registration number of projects/products
5.4.3	Commercialization of intellectual property assets through projects for the economy, trade, and industry, technology transfer offices, business incubators, development of licensing strategies for online courses and training, and other FA products within the UP.	long term	8,000.00	UP	FA, UP	UP, Partner institutions	The functionalization of the Intellectual Property Commission within FA aims to commercialize intellectual property assets (projects for the economy, trade and industry, business incubators) and develop licensing strategies for online courses, training, and other products of the university's faculty. Number of projects/products for commercialization.
5.4.4	Development and sale of products/projects containing the university logo according to the	long term	0.00	UP	FA, UP	UP,	Functionalization of the Intellectual Property Commission within the FA to

	comprehensive fundraising strategy of the FA and, therefore, the university.					Partner institutions	develop and sell the faculty's products/projects within the university. Number of products/projects sold.
5.4.5	Regular evaluation of the performance of the intellectual property portfolio, including revenues generated from licensing, commercialization, and identification of areas for improvement.	long term	0.00	UP	FA, UP	UP, Partner institutions	Functionalization of the Intellectual Property Commission within the FA to develop and sell the faculty's products/projects within the university.
Specific objective 5.4 – Promotion, management, and commercialization of academic property							
Planned actions		Implementation deadline	The cost Total (€)	Source of funding	Leading institution	Supporting institution	product
5.5.1	Develop a comprehensive fundraising Working Group and identify potential funding sources such as grants, donations, sponsorships, and public and private entities.	long term	4,000.00	UP	FA, UP	UP	Create the Working Group with the involvement of management, professors, students, and our partners of local and international institutions to identify funds for the faculty.
5.5.2	Creation of a team responsible for researching and securing new opportunities for FA funding.	long term	0.00	UP	FA, UP	UP	Functionalization of the working group for faculty funds with the involvement of management, professors, students, and our partners of local and international

							institutions for funding in the faculty. Several grants, donations, and scholarships.
5.5.3	Linking partnerships with the economy, trade, industry, and the private sector for joint research, innovative projects, and other initiatives that generate income for FA and, thus, for UP.	long term	0.00	UP	FA, UP	UP	Functionalization of the working group for faculty funds and new partnerships in the faculty. Number of new connections and partnerships.
5.5.4	Developing and offering courses, training programs, and other online educational products for licensing and sale to generate additional revenue for FA and, thus, for UP.	long term	12,000.00	UP	FA, UP	UP	Functionalization of the working group for faculty funds and training programs in FA. The number of training programs and other educational products.
5.5.5	Development and digital platform of other <i>online educational products</i> for licensing and sales to generate additional income for FA and, thus, for UP.	long term	0.00	UP	FA, UP	UP	Functionalization of the Working Group for Funds of the faculty for training programs in FA. Digital platform of educational products.